

# Lean Production

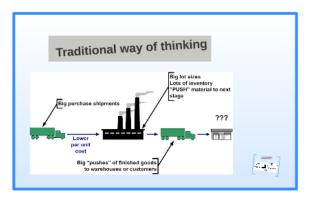
Chapter 47 SdP





Homework
Chapter Review,

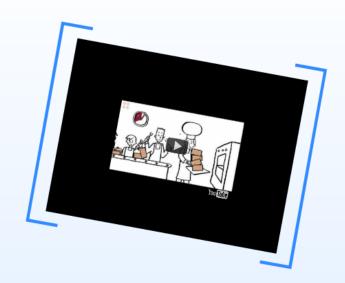






#### What does it mean?

By definition: an integrated set of activities designed to achieve a high level of production using minimal resources to produce goods and services in consistent pursuit in the elimination of wastes.



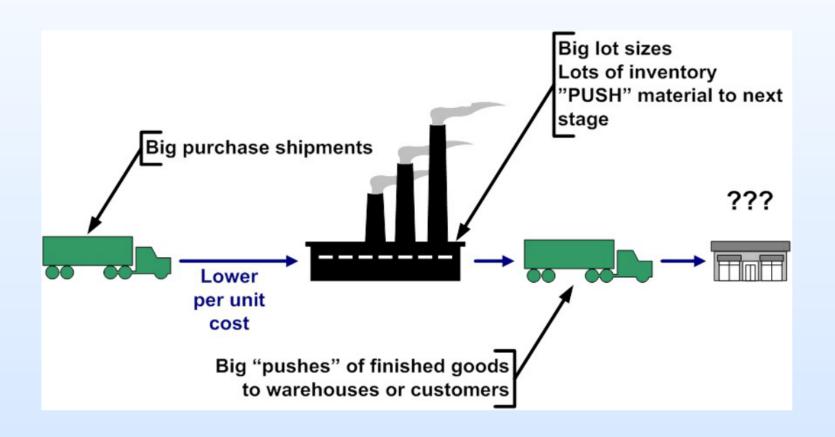


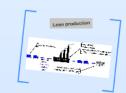






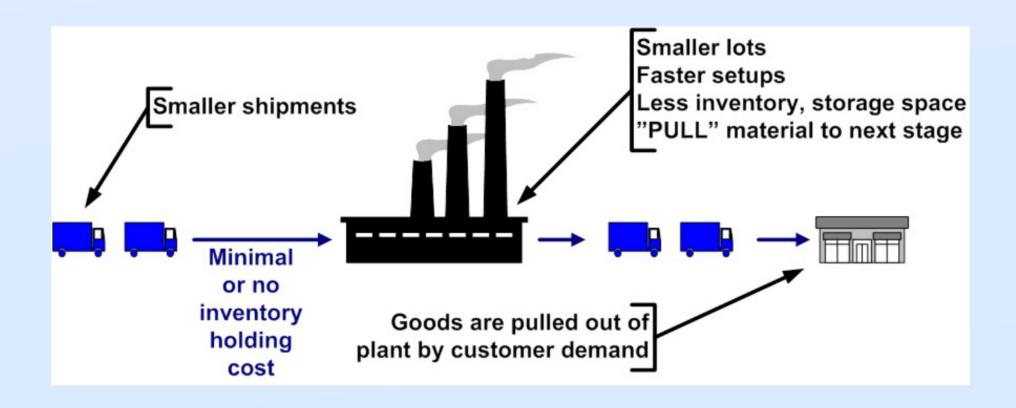
# Traditional way of thinking







# Lean production





## As a result, lean production:

- raises productivity;
  reduces costs and cuts lead times;
  reduces the number of defective products;
  improves reliability and speeds up product design.





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- · improves reliability and speeds up product design.





### Kaizen

"continuous improvement..."















# Just-in-time production

Business does not hold any stocks at all

Goods are not produced unless they have been ordered





## Just-in-time production

#### **Advantages**

Cash flow is improved;

No waste, obsolete or damaged stock;

Space is released;

No stock holding costs;

Stronger links with suppliers;

Fewer suppliers.

#### **Disadvantages**

Higher ordering and administration costs;

Huge reliance on suppliers' reliability;

Advantages of bulk-buying may be lost;

Hard to cope with fluctuations in demand;

Vulnerable to a break in supply.



Thanks for listening and watching Any questions?

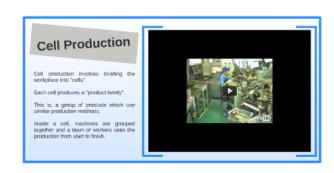


#### Pause for an exercise...

Question 1,

Page 218/9, text book...





#### **Lean Production Workers**

Most lean production techniques rely heavily on the workforce.

Workers are expected to play a more positive and decisive role in the business.





## **Cell Production**

Cell production involves dividing the workplace into "cells".

Each cell produces a "product family".

This is, a group of products which use similar production methods.

Inside a cell, machines are grouped together and a team of workers sees the production from start to finish.





# Lean Production Workers

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#### Team working

#### Involves:

- · Dividing the workforce into small groups;
- Each team will focus on a particular area of production and the members will have the same common aims;





If workers are trained in a variety of skill they are said to be multi-skilled.

Multi-skilled workers are more useful to a business because they provide more flexibility.



Suggestions schemes encourage workers to suggest ideas for improving production or reducing costs.

Suggestion schemes are often a feature of Kaizen.

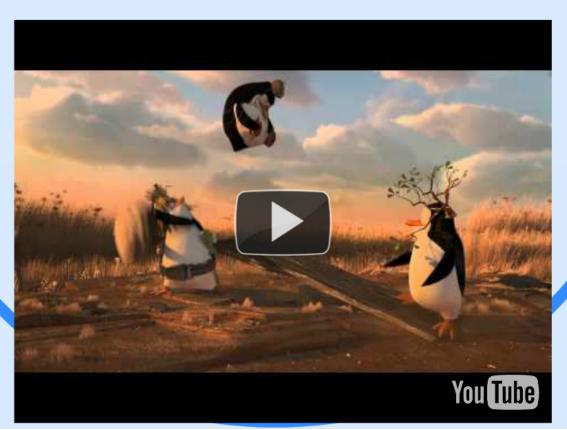




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# Homework Chapter Review, Page 220

Text Book



